

ALL – AMÉRICA LATINA LOGÍSTICA S.A.
Corporate Taxpayers' ID (CNPJ/MF) 02.387.241/0001-60
Companies Registry (NIRE) 413 00 019886
Publicly-held Company

REFERENCE FORM

12. SHAREHOLDERS' MEETING AND MANAGEMENT

12.6. Regarding each member of the management and fiscal council of the issuer, inform the following:

- 1. Name** Wilson Ferro de Lara
Individual
Taxpayers' ID (CPF/MF) 184.955.169-34
Age 55
Occupation Entrepreneur
Title Board of Directors (Sitting Member) – Chairman
Date of Appointment 04/29/2009
Date of Office 04/29/2009
Term of Office 2010 Annual Shareholders' Meeting
Appointed by Controlling Shareholder
Other titles -
- 2. Name** Alexandre Behring Costa
Individual
Taxpayers' ID (CPF/MF) 938551687-68
Age 43
Occupation Engineer
Title Board of Directors (Sitting Member) - Vice Chairman
Date of Appointment 04/29/2009
Date of Office 04/29/2009
Term of Office 2010 Annual Shareholders' Meeting
Appointed by Controlling Shareholder
Other titles -
- 3. Name** Bernardo Vieira Hees
Individual
Taxpayers' ID (CPF/MF) 014.274.977-02
Age 41
Occupation Economist
Title Board of Directors (Sitting Member)
Date of 04/29/2009

Appointment

Date of Office 04/29/2009
Term of Office 2010 Annual Shareholders' Meeting
Appointed by Controlling Shareholder
Other titles CEO

4. Name

Individual
Taxpayers' ID (CPF/MF) **Raimundo Pires Martins da Costa**
Age 486.731.966-04
Occupation 50
Title Engineer
Date of Appointment Independent Board Member (Sitting Member)
Date of Office 04/29/2009
Term of Office 04/29/2009
Appointed by 2010 Annual Shareholders' Meeting
Other titles Controlling Shareholder

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5. Name

Riccardo Arduini

Individual
Taxpayers' ID (CPF/MF) 066.751.668-91
Age 62
Occupation Engineer
Title Board of Directors (Sitting Member)
Date of Appointment 04/29/2009
Date of Office 04/29/2009
Term of Office 2010 Annual Shareholders' Meeting
Appointed by Controlling Shareholder
Other titles -

6. Name

Roberto Rodrigues

Individual
Taxpayers' ID (CPF/MF) 059.326.371-53
Age 68
Occupation Agricultural Engineer
Title Independent Board Member (Sitting Member)
Date of Appointment 02/04/2010
Date of Office 02/04/2010
Term of Office 2010 Annual Shareholders' Meeting
Appointed by Controlling Shareholder
Other titles -

7. **Name** Sérgio Messias Pedreiro
Individual
Taxpayers' ID (CPF/MF) 065.223.478-06
Age 45
Occupation Engineer
Title Board of Directors (Sitting Member)
Date of Appointment 04/29/2009
Date of Office 04/29/2009
Term of Office 2010 Annual Shareholders' Meeting
Appointed by Controlling Shareholder
Other titles -
8. **Name** Nelson Rozental
Individual
Taxpayers' ID (CPF/MF) 346.167.137-15
Age 57
Occupation Engineer
Title Board of Directors (Sitting Member)
Date of Appointment 04/29/2009
Date of Office 04/29/2009
Term of Office 2010 Annual Shareholders' Meeting
Appointed by Controlling Shareholder
Other titles -
9. **Name** Wagner Pinheiro de Oliveira
Individual
Taxpayers' ID (CPF/MF) 087.166.168-39
Age 48
Occupation Engineer
Title Board of Directors (Sitting Member)
Date of Appointment 04/29/2009
Date of Office 04/29/2009
Term of Office 2010 Annual Shareholders' Meeting
Appointed by Controlling Shareholder
Other titles -
10. **Name** Guilherme Narciso de Lacerda
Individual
Taxpayers' ID (CPF/MF) 142.475.006-78
Age 110
Occupation Engineer
Title Board of Directors (Sitting Member)

Date of Appointment 04/29/2009
Date of Office 04/29/2009
Term of Office 2010 Annual Shareholders' Meeting
Appointed by Controlling Shareholder
Other titles -

11. Name **Henrique Amarante da Costa Pinto**
Individual
Taxpayers' ID (CPF/MF) 142.475.006-78
Age 110
Occupation Engineer
Title Board of Directors (Sitting Member)
Date of Appointment 04/29/2009
Date of Office 04/29/2009
Term of Office 2010 Annual Shareholders' Meeting
Appointed by Controlling Shareholder
Other titles -

12. Name **Fabiano Romes Maciel**
Individual
Taxpayers' ID (CPF/MF) 679.715.639-49
Age 110
Occupation Engineer
Title Board of Directors (Sitting Member)
Date of Appointment 04/29/2009
Date of Office 04/29/2009
Term of Office 2010 Annual Shareholders' Meeting
Appointed by Controlling Shareholder
Other titles -

13. Name **Ricardo Propheta Marques**
Individual
Taxpayers' ID (CPF/MF) 223.372.048-20
Age 32
Occupation Engineer
Title Board of Directors (Alternate)
Date of Appointment 04/29/2009
Date of Office 04/29/2009
Term of Office 2010 Annual Shareholders' Meeting
Appointed by Controlling Shareholder
Other titles -

- 14. Name** **Mário Sérgio Castanheira**
Individual
Taxpayers' ID (CPF/MF) 677.405.028-04
Age 56
Occupation Engineer
Title Board of Directors (Alternate)
Date of Appointment 04/29/2009
Date of Office 04/29/2009
Term of Office 2010 Annual Shareholders' Meeting
Appointed by Controlling Shareholder
Other titles -
- 15. Name** **Marcos Rocha de Araújo**
Individual
Taxpayers' ID (CPF/MF) 381.665.501-72
Age 43
Occupation Engineer
Title Board of Directors (Alternate)
Date of Appointment 04/29/2009
Date of Office 04/29/2009
Term of Office 2010 Annual Shareholders' Meeting
Appointed by Controlling Shareholder
Other titles -
- 16. Name** **Giancarlo Arduini**
Individual
Taxpayers' ID (CPF/MF) 308.224.798-93
Age 28
Occupation Lawyer
Title Board of Directors (Alternate)
Date of Appointment 04/29/2009
Date of Office 04/29/2009
Term of Office 2010 Annual Shareholders' Meeting
Appointed by Controlling Shareholder
Other titles -
- 17. Name** **Alexandre Porciúncula Gomes Pereira**
Individual
Taxpayers' ID (CPF/MF) 595.191.187-72
Age 50
Occupation Engineer
Title Board of Directors (Alternate)

Date of Appointment 04/29/2009
Date of Office 04/29/2009
Term of Office 2010 Annual Shareholders' Meeting
Appointed by Controlling Shareholder
Other titles -

18. Name **Pedro Carlos de Mello**
Individual
Taxpayers' ID (CPF/MF) 132.520.380-72
Age 58
Occupation Engineer
Title Board of Directors (Alternate)
Date of Appointment 04/29/2009
Date of Office 04/29/2009
Term of Office 2010 Annual Shareholders' Meeting
Appointed by Controlling Shareholder
Other titles -

19. Name **Pedro Roberto Oliveira Almeida**
Individual
Taxpayers' ID (CPF/MF) 072.101.325-20
Age 55
Occupation Lawyer
Title Vice President of People and Institutional Relations
Date of Appointment 04/09/2009
Date of Office 04/09/2009
Term of Office 2011 Annual Shareholders' Meeting
Appointed by Controlling Shareholder
Other titles -

20. Name **Eduardo de Machado Carvalho Pelleissone**
Individual
Taxpayers' ID (CPF/MF) 271.675.948-06
Age 37
Occupation Logistics Specialist
Title Vice President of Agricultural Commodities
Date of Appointment 04/09/2009
Date of Office 04/09/2009
Term of Office 2011 Annual Shareholders' Meeting
Appointed by Controlling Shareholder
Other titles -

- 21. Name Alexandre de Jesus Santoro**
Individual
Taxpayers' ID (CPF/MF) 586.362.345-49
Age 38
Occupation Engineer
Title Logistics General Executive Officer
Date of Appointment 04/09/2009
Date of Office 04/09/2009
Term of Office 2011 Annual Shareholders' Meeting
Appointed by Controlling Shareholder
Other titles -
- 22. Name Paulo Luiz Araújo Basílio**
Individual
Taxpayers' ID (CPF/MF) 665.169.511-87
Age 35
Occupation Economist
Title CFO
Date of Appointment 04/09/2009
Date of Office 04/09/2009
Term of Office 2011 Annual Shareholders' Meeting
Appointed by Controlling Shareholder
Other titles -
- 23. Name Sérgio Luiz Nahuz**
Individual
Taxpayers' ID (CPF/MF) 076.718.927-26
Age 33
Occupation Civil Engineer
Title Vice President of Industrialized Products
Date of Appointment 04/09/2009
Date of Office 04/09/2009
Term of Office 2011 Annual Shareholders' Meeting
Appointed by Controlling Shareholder
Other titles -
- 24. Name Alexandre de Moraes Zanelatto**
Individual
Taxpayers' ID (CPF/MF) 016.330.379-75
Age 35
Occupation Civil Engineer
Title Vice President of Operations

Date of Appointment 04/09/2009
Date of Office 04/09/2009
Term of Office 2011 Annual Shareholders' Meeting
Appointed by Controlling Shareholder
Other titles -

25. Name **Rodrigo Barros de Moura Campos**
Individual
Taxpayers' ID (CPF/MF) 146.606.488-93
Age 38
Occupation Economist
Title Investor Relations Officer
Date of Appointment 05/18/2009
Date of Office 05/18/2009
Term of Office 2011 Annual Shareholders' Meeting
Appointed by Controlling Shareholder
Other titles -