



**ALL – AMÉRICA LATINA LOGÍSTICA S.A.**  
Corporate Taxpayer's ID (CNPJ/MF): 02.387.241/0001-60  
Company Registry (NIRE): 41.300.019.886  
Publicly-Held Company  
Category A

**MINUTES OF THE BOARD OF DIRECTORS' MEETING  
HELD ON JUNE 21, 2013**

1. **Date, Time and Venue:** June 21, 2013, at 4:00 p.m., at Rua Emílio Bertolini, 100, Cajuru, in the city of Curitiba, state of Paraná.
2. **Presiding:** Wilson Ferro de Lara, Chairman; Carla Gonçalves Marcondes, Secretary.
3. **Attendance:** members of the Company's Board of Directors, as described in item 5 below.
4. **Resolutions:** The attending members decided, by unanimous vote:
  - 4.1. To approve the drawing up of these minutes in summary format.
  - 4.2. To approve the removal of **Marcos Rodrigues da Costa** from his position of Vice President of Services and Technology, which he will hold until June 22, 2013, thanking his valuable services provided to the Company.
  - 4.3. To approve the removal of **Melissa Alves Werneck** from her position of Vice President of Human Resources, which she will hold until June 30, 2013, thanking her valuable services provided to the Company.
  - 4.4. Pursuant to Article 25, items "a" and "b", and Article 31, item "b", of the Company's Bylaws, in accordance with the proposal submitted by Alexandre de Jesus Santoro, Chief Executive Officer, to approve the extinction of the Services and Technology Department and the Human Resources Department, and the creation of the **Management and Technology Department**, which will have the following responsibilities:

The "Management and Technology Department" will be responsible for heading and managing the divisions of procurement, information technology ("IT"), shared services center ("CSC"), infrastructure projects of the Company and its subsidiaries, as well as the divisions of quality, safety and environment of the Company.

The responsibilities of the extinct Services and Technology Department and Human Resources Department will not be assumed by the new Management and Technology Department; rather, it will be divided between (i) the current Finance and Investor Relations Department, which will undertake the Company's results and regulatory duties, and (ii) the current Institutional Relations Department, which will undertake the human resources and union relations duties, under the new name Human Resources and Institutional Relations Department.

**4.5.** To elect, pursuant to Article 25, item “a”, of the Bylaws, **Henrique Franciosi Peterlongo Langon**, Brazilian, married, economist, bearer of identity card (RG) 100.485.019-2 (SSP/RS), inscribed in the roll of individual taxpayer’s ID (CPF/MF) 608.831.700-00, with business address at Rua Emílio Bertolini, 100, Cajuru, CEP 82.920-030, for the position of Vice President of Management and Technology of the Company, in which he will be invested on June 24, 2013.

**4.5.1.** The Vice President of Management and Technology hereby elected *(i)* will complete the current term of office, running through the 2015 Annual Shareholders’ Meeting, as envisaged in Article 17, paragraph 2, of the Bylaws; *(ii)* will sign the Management’s Statement of Agreement, in compliance with the Listing Rules of *Novo Mercado* of BM&FBOVESPA S.A. – Securities, Commodities and Futures Exchange; and *(iii)* will be invested in his position by signing an instrument, drawn up in the Company’s records, declaring that he is not impeded by any special law, nor has been convicted of bankruptcy, malfeasance, bribery, graft, embezzlement, crimes against public welfare, fraud or crimes against property, or convicted of any crime which forbids, even if temporarily, access to public office, nor has held any positions in companies considered competitors, and further declaring that he does not have any interests conflicting with those of the Company, pursuant to Article 147 of Law 6,404/76.

**4.6.** In compliance with Article 26 of the Company’s Bylaws, considering the resolutions above, with term of office running through the 2015 Annual Shareholders’ Meeting, the Board of Executive Officers of the Company will be composed, as of June 24, 2013, by **Alexandre de Jesus Santoro**, as Chief Executive Officer; **Rodrigo Barros de Moura Campos**, as Chief Financial and Investor Relations Officer; **Pedro Roberto Oliveira Almeida**, as Vice President of Human Resources and Institutional Relations; **Alexandre de Moraes Zanelatto**, as Vice President of Operations; **Leonardo Recondo de Azevedo**, as Vice President of Agricultural Commodities; **Henrique Franciosi Peterlongo Langon**, as Vice President of Management and Technology; and **Eduardo Fares Dias**, as Vice President of Industrialized Products.

**5. Closure:** There being no further business to address, the Board of Directors’ Meeting was adjourned and these minutes were drawn up, read, *approved and signed by the attending Board members. (Signatures) Wilson Ferro de Lara; Chairman; Mario Mendes de Lara Neto; Riccardo Arduini; Alessandro Arduini; Carlos Fernando Vieira Gamboa; Nelson Rozental; Wagner Pinheiro de Oliveira; Henrique Amarante da Costa Pinto; José Carlos Alonso Gonçalves; Ricardo Schaefer; Joilson Rodrigues Ferreira; Linneu Carlos da Costa Lima; Raimundo Pires Martins da Costa and Eliane Aleixo Lustosa.*

This is a free translation of the original minutes drawn up in the Company’s books.

Curitiba, June 21, 2013.

Carla Gonçalves Marcondes  
Brazilian Bar Association Registry (OAB/PR): 50.098  
Secretary